

FISCAL YEAR END REPORT

July 2025 – June 2026



The mission of L-Life Food Pantry is to improve the value of life for families in Laclede County by providing quality food to those in need.

**1448 West Route 66, P.O. Box 2023
Lebanon, MO 65536**

(417) 991-FOOD

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L-Life Food Pantry started in October of 2010 to improve the value of life for families in Laclede County by providing quality food to those in need. Our goal is to ensure that no one in Laclede County goes hungry!

Our Fiscal Year 2025-2026 Program Highlights

- 129 people volunteered 8,333 hours of their time during this past fiscal year
- 261 new clients were registered
- We served 716 unduplicated families, totaling 1,577 individuals
- We provided 452 Emergency Boxes compared to 424 from previous Fiscal Year
- We distributed a total of 571 Homeless Bags
- We distributed a total of 763 Diabetic Bags
- We received 479,476 pounds of donated food
- Our new kids summer food bag program we handed out over 200 bags in June

Dear L-Life Food Pantry Community and Supporters,

Reflecting on this past year, I am filled with deep gratitude for the unwavering support that makes our mission possible. Serving as Executive Director of **L Life Food Pantry** gives me the privilege of witnessing the strength, resilience, and generosity that define our rural community.

In small towns, generosity is woven into daily life. A farmer sharing surplus produce, volunteers distributing food to families in need, a child's smile after receiving a healthy meal—these moments remind us that food is more than a necessity. It is a bridge that connects us.

This year brought rising need and rising costs, yet our community responded with remarkable compassion. Together, we provided **over 529,000 pounds of food—equivalent to 635,784 meals—to families across Laclede County**. At the same time, we faced a **48% decrease in funding** compared to the previous fiscal year, underscoring the importance of continued support and sustainable resources.

We are proud to have earned the **Candid Platinum Seal of Transparency for 2026**, a testament to our commitment to openness, trust, and accountability.

The year ahead will bring new challenges, but also new possibilities. We move forward with hope, integrity, and an unwavering belief that everyone deserves access to nourishing food. Your support is not just appreciated—it is the foundation of everything we do.

Respectfully Submitted

Dean Barker

Executive Director

Letter from our L-Life Food Pantry Board President:

Dear Friends, Supporters, and Community Partners,

It is with great gratitude and excitement serving in the role of Board President for L-Life Food Pantry. As we reflect on the past fiscal year, I am honored to help share the impact we've made together and the hope we continue to bring to our neighbors in need.

Our pantry has always stood as a beacon of compassion and dignity for individuals and families facing food insecurity. This past fiscal year was no exception. Through the tireless efforts of our staff, volunteers, donors, and community partners, we distributed 10,782 boxes of food to 716 families (consisting of 1,577 individuals). Ours is a unique program in that our clients can pickup food every 2 weeks or up to 26 times a year. We continued on with our evening workforce program, to meet the growing needs of those Laclede County families who are at work during our daytime distribution hours.

The heart of our mission lies in more than food—it lies in connection, care, and commitment to one another. As we look ahead, we remain focused on deepening our impact, strengthening partnerships, and creating sustainable pathways to food security in our community.

I am proud to serve alongside a dedicated board and an extraordinary team that works every day to make a difference. Thank you for walking with us, supporting us, and believing in the power of our community.

With heartfelt appreciation,

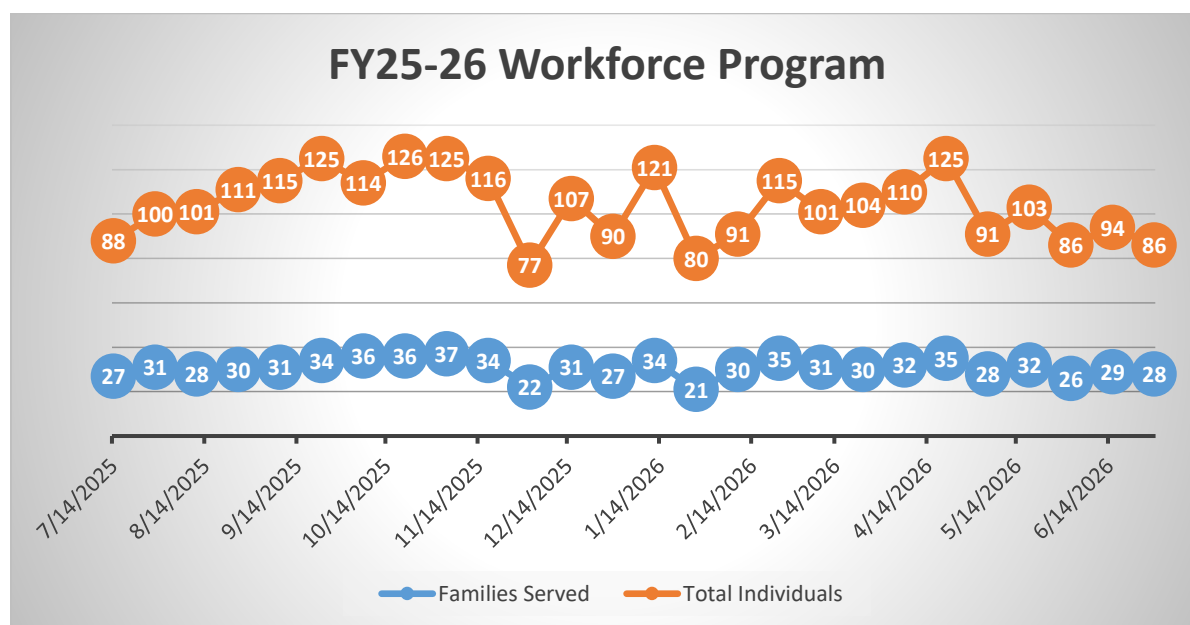
Mark A. Campbell

Board President
L-Life Food Pantry

Our Workforce Program

At L-Life Food Pantry, we recognize that many hard-working individuals and families in Laclede County are still struggling to make ends meet. Our **Workforce Program** was created specifically to serve those who are employed but unable to access traditional food pantry hours due to their work schedules.

Held every other **Monday evening from 4:30–6:00 PM**, the program offers convenient food distribution and same-day registration for working adults and families. Whether someone is working full-time, part-time, or juggling multiple jobs, our goal is to make sure **no one has to choose between putting in hours at work and putting food on the table.**



FY2025-2026 Financial Overview

Outstanding Obligations carried over from FY2025-2026

Program	Amount	Obligation	Account	Deadline
Train To Sustain	\$ 250	Fundraiser	Arvest	As Needed
Hunger Has No Season	\$ 1,986	Areas of Greatest Need	Arvest	As Needed
Diabetic Bags	\$ 3,200	Food Items	Arvest	As Needed
Computer Equipment bucket	\$ 600	Computer Needs	Arvest	As Needed
Levitate Software	\$ 1,715	Software	Arvest	As Needed
Homeless Bags	\$ 400	Homeless Items	Arvest	As Needed
Mercy Emergency Room Box	\$ 400	Food Items	Arvest	As Needed

Outstanding Pledges expected to be received in FY2026-2027

Donor	Amount	Obligation	Account	Deadline
Lebanon Area Foundation	\$ 6,750	LAF grant paid Qtrly	Arvest	10/15/25

Proposed and Potential FY2026-2027 Financial Plans

- I would like to see us find a volunteer grant writer to help us find multiyear grants to allow us to sustain our current levels of assistance within our community.

Your Fiscal Year ending June 30th 2026 L-Life Food Pantry Board Members

Mark Campbell – President
Monty Hays – Vice President
OPEN – Secretary
Michele Uptegrove – Treasurer
Madison Fellers
Landon Keen
Shaunda Shulins
Dr. Dawn Barker – Advisory Member
Nathaniel Happe – Advisory Member

Client Testimonials

What do you appreciate most about L-Life Food Pantry?

- ❖ How the volunteers come together and give a person an awesome experience as well as all the food.
- ❖ The help and the way no one looks at you differently. All the kindness.
- ❖ 1st of all for being here for the community that really needs you. You guys make us feel like you really care. There isn't much of that feeling these days.
- ❖ I appreciate the food but the kindness that is all around me when I am there is the best. I make new friendships.
- ❖ The people are always so friendly! There is genuine warmth & compassion from everyone there.
- ❖ Everyone is all so caring and helpful. Always met with smiles.
- ❖ The help and the people are so kind.
- ❖ Everyone is so nice and helpful and I don't feel judged.
- ❖ The Kind people and friend environment.
- ❖ The workers and people who run L-Life are always so nice and makes a person so welcome.
- ❖ They are always so kind!
- ❖ The People.

Client Testimonials cont.....

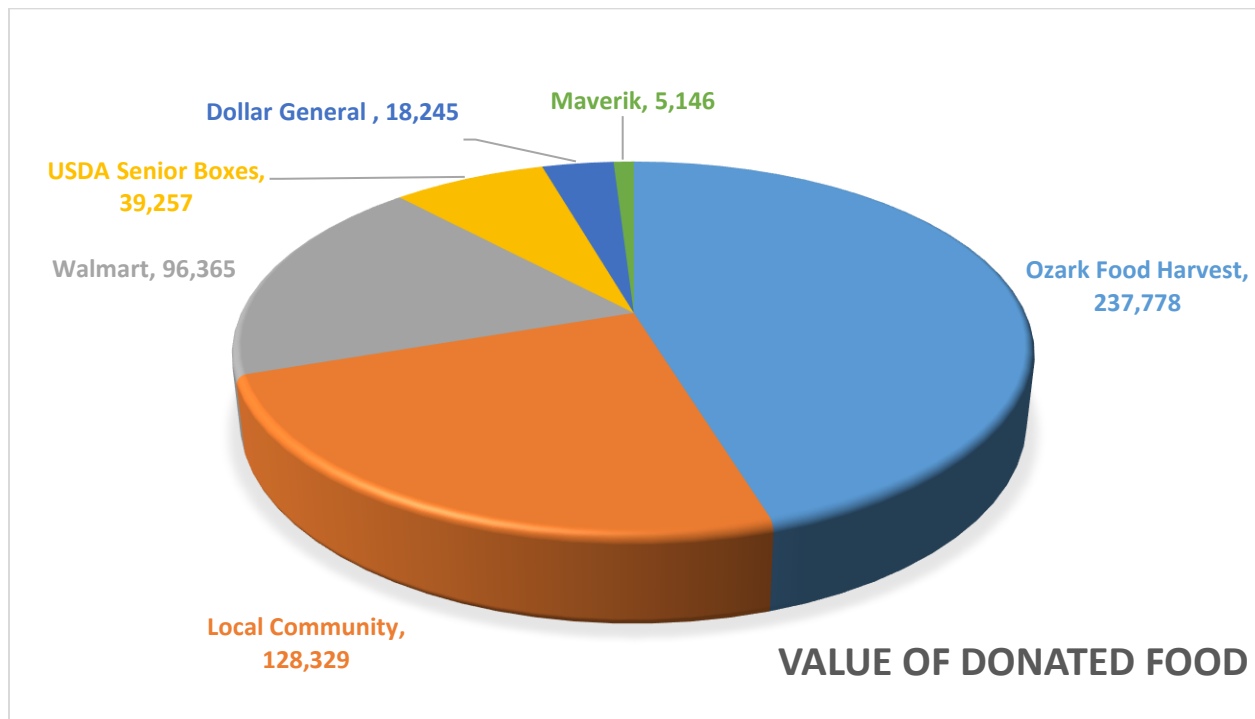
Is there anything else you would like others to know about how L-Life has improved your life?

- Life savers! And the staff and volunteers are the nicest people you'll ever meet.
- I was afraid to ask for help. They didn't judge, they didn't make me feel like a failure.
- They have showed me there are still nice people in the world who care.
- Besides restoring some faith in humanity they helped me keep living and put forward. Not to give up!
- They never look down on how poor a person is. We are all treated equal.
- It has eased some of the stress I find myself under after becoming a single dad.
- They help out with food and they are nice people to get to know.
- They give us healthy food and everyone is so kind.
- The people here make the community better.

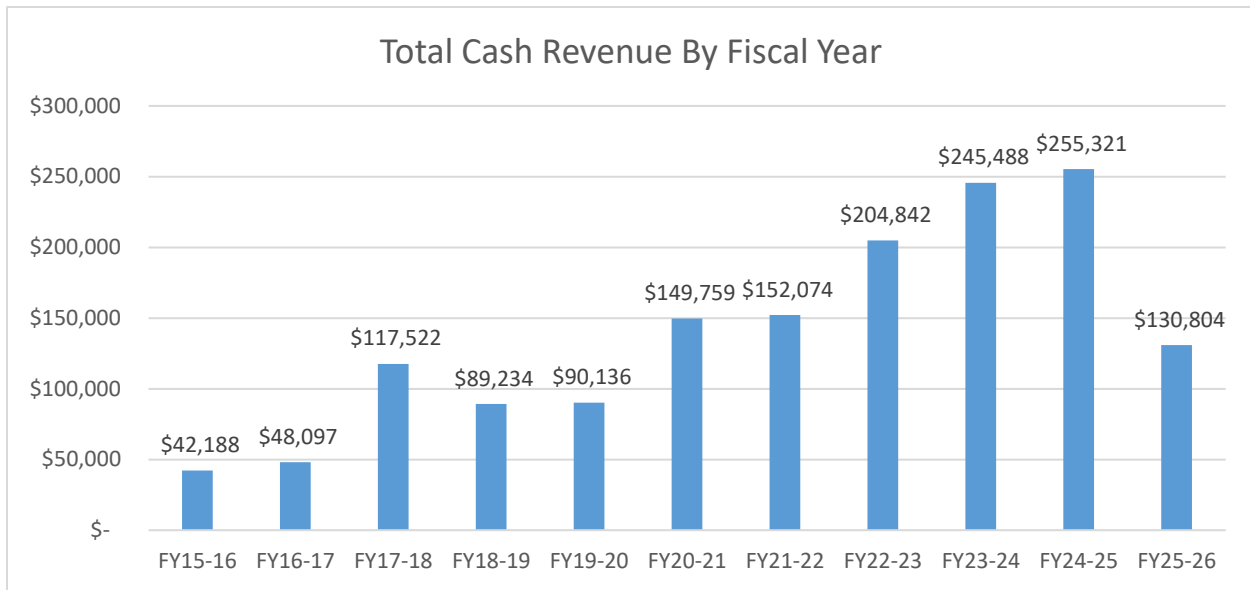
Donated Food Overview

In Kind Food Donations

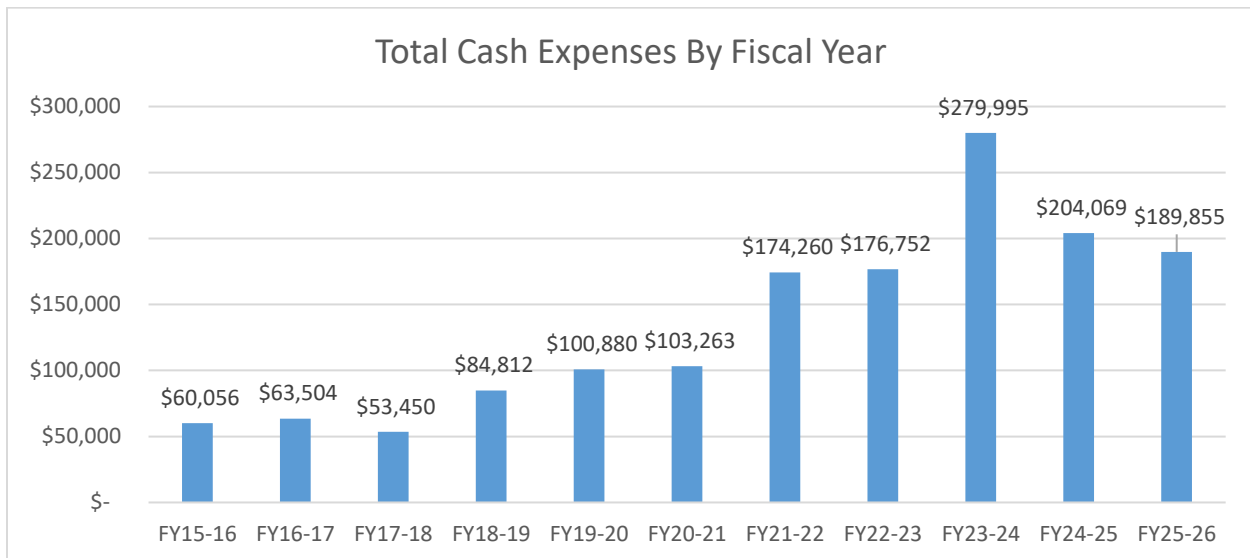
<u>Donor Organization</u>	<u>Weight of Donated Food</u>	<u>Value of Donated Food</u>
Ozark Food Harvest	237,778	\$ 468,422.66
Local Community	128,329	\$ 252,808.13
Walmart	96,365	\$ 189,839.05
USDA Senior Boxes	39,257	\$ 77,336.29
Dollar General – 2 stores	18,245	\$ 35,942.65
Maverik	5,146	\$ 10,137.62
Fiscal year 25-26 Donated Food	525,120	\$ 1,034,4486.40



Historical Revenue and Expenses

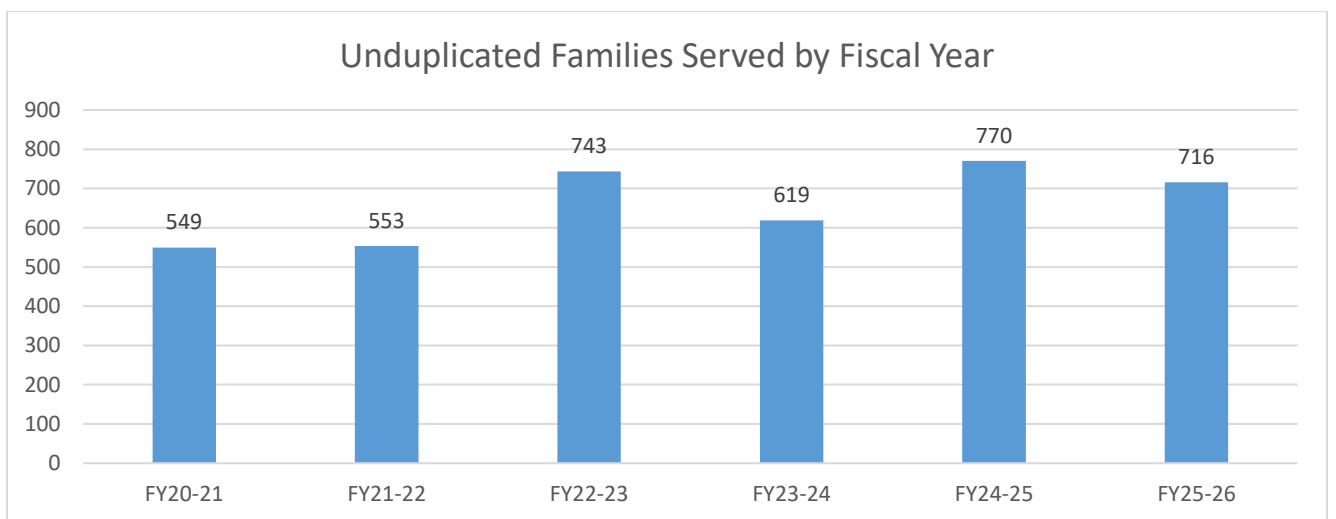
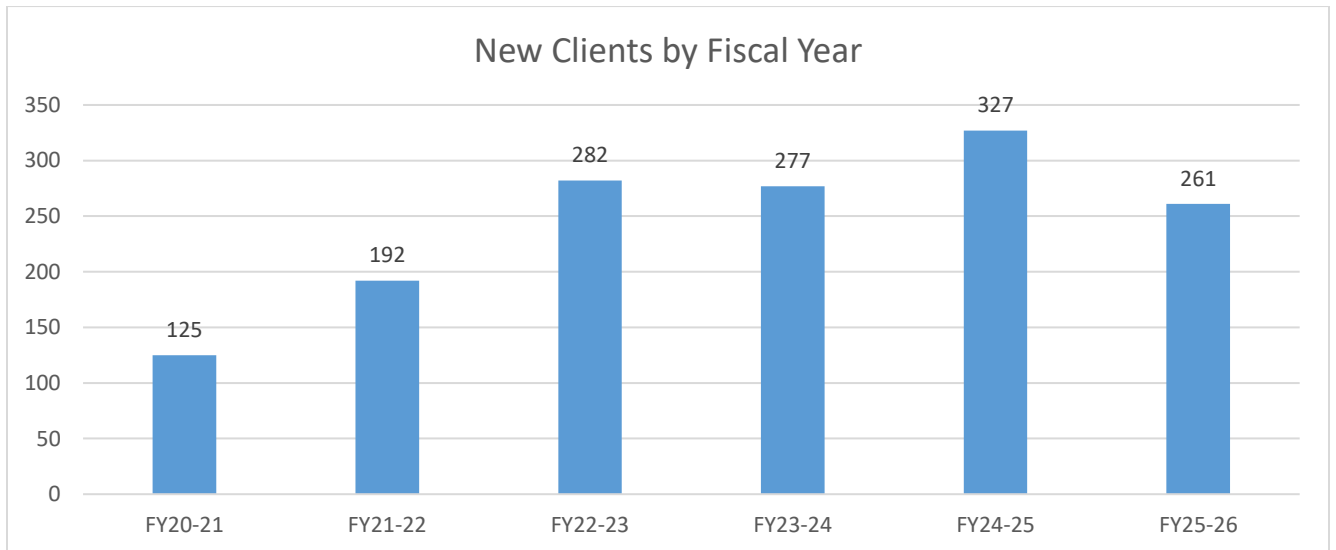
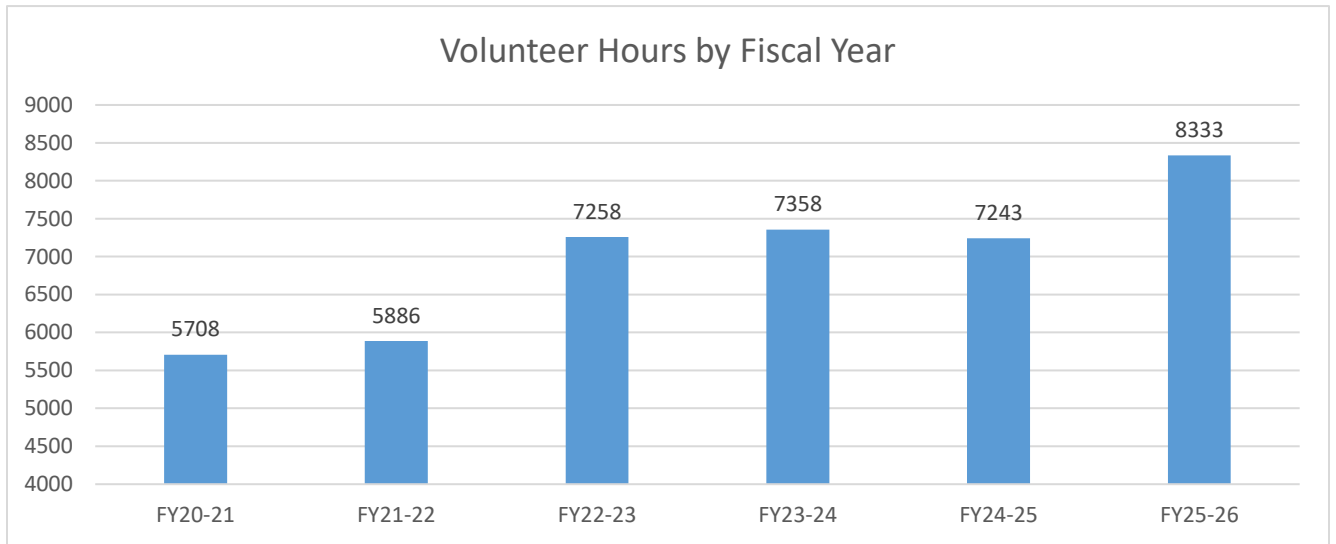


Our current Executive Director, Dean Barker's tenure started on July 1, 2020 (FY20-21)

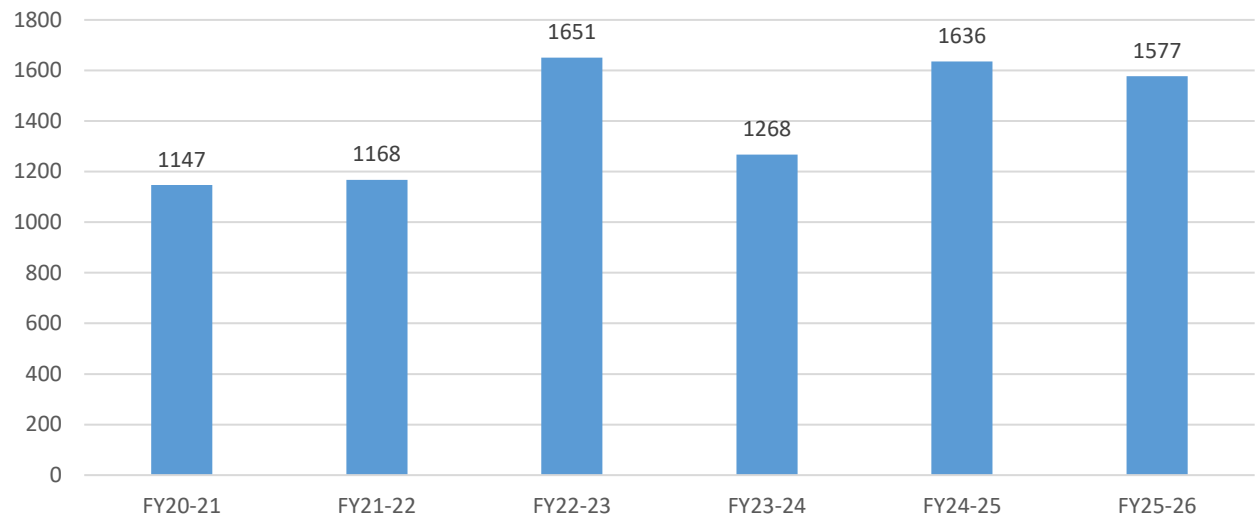


Note, all figures represent CASH revenue and expenses, donated food figures are not included in these graphs.

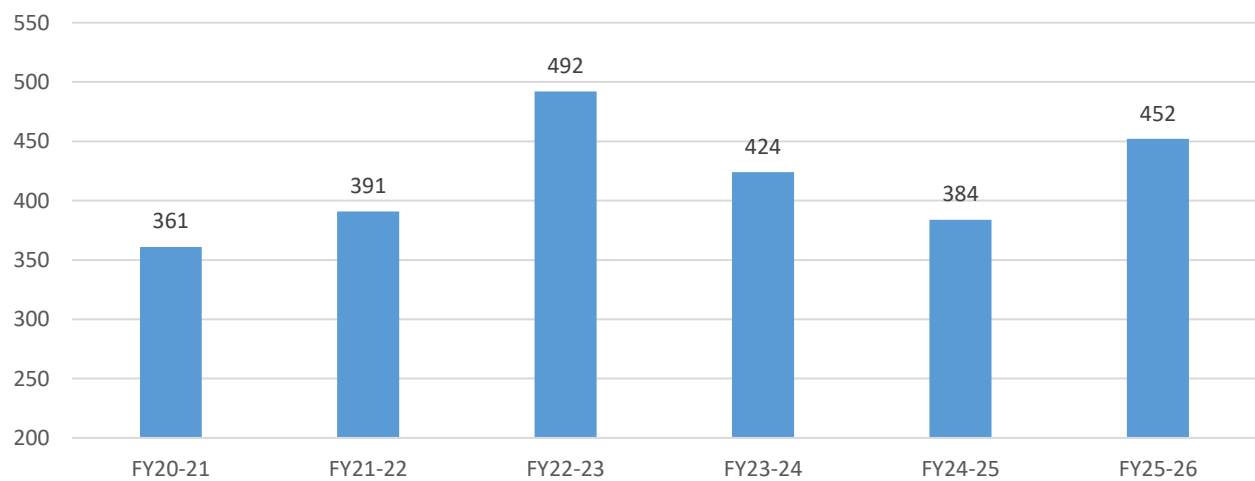
Last 5 Fiscal Years Comparison of Statistics



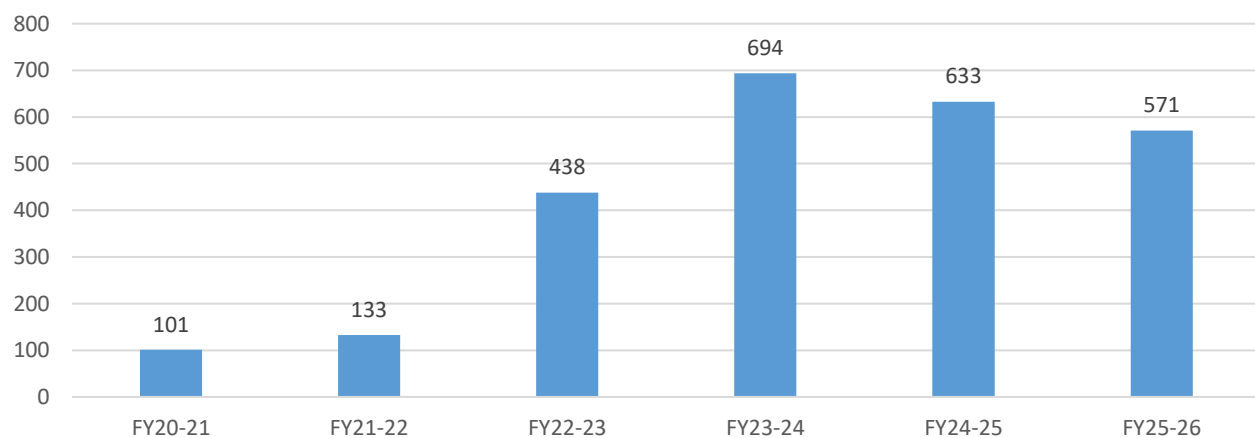
Total # of Unduplicated Individuals Served by Fiscal Year



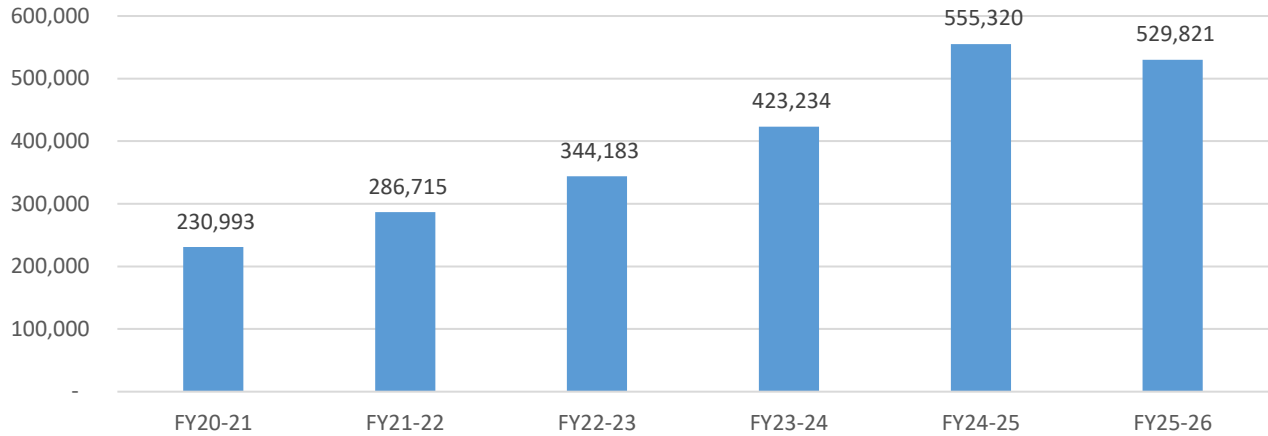
Total # of Emergency Boxes Served by Fiscal Year



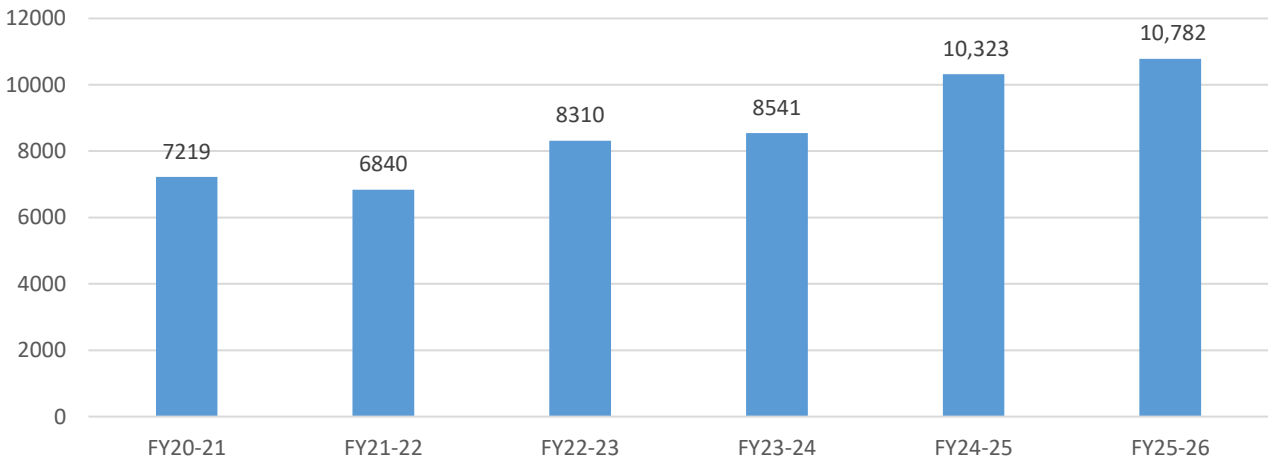
Total # of Homeless Bags Served by Fiscal Year



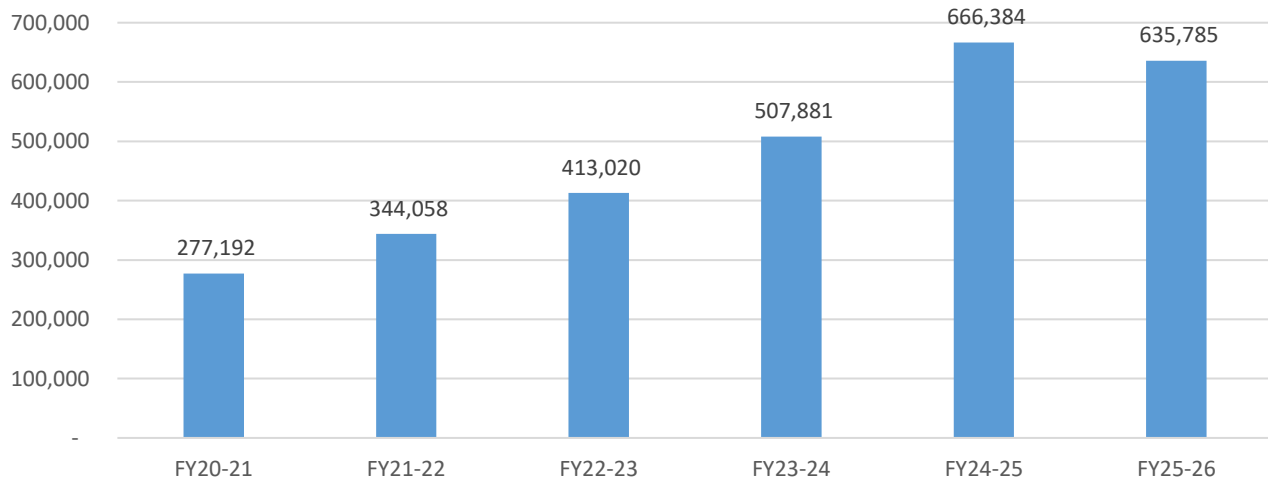
Total Weight of Food Served by Fiscal Year



Total # of Food Boxes Distributed by Fiscal Year



Total # of Meals Served by Fiscal Year



Financial Statement Comparison of our last 3 Fiscal Years

Only showing Cash comparison, not including In Kind Donations.

Revenue Breakdown	FY25-26	FY24-25	FY23-24
Fundraising	\$ 18,560	\$ 61,248	\$ 69,897
Individual Donations	\$ 45,778	\$ 131,071	\$ 36,994
Corporate Donations	\$ 24,424	\$ 40,000	\$ 22,375
Grants	\$ 42,511	\$ 19,743	\$ 80,560
NAP tax credits	No Longer Available	\$ 0.00	\$ 32,407
Interest & Dividends	\$ 3,815	\$ 3,269	\$ 3,256
Total Revenue	\$135,088	\$ 255,331	\$ 245,488

Expense Breakdown	FY25-26	FY24-25	FY23-24
Food Expenses	\$ 28,507	\$ 39,970	\$ 45,241
Salaries and Employer Taxes	\$ 87,602	\$ 83,984	\$ 72,806
Office and Program Costs		\$ 9,985	\$ 11,310
Rent and Utilities	\$ 32,314	\$ 31,004	\$ 33,629
Facilities, Equipment & Insurance		\$ 12,443	\$ 92,967
Vehicle Expenses	\$ 3,386	\$ 3,552	\$ 3,273
Contract Services & Fundraising Fees		\$ 19,319	\$ 18,461
Volunteer Recognition	\$ 2,079	\$ 2,532	\$ 2,308
Total Expenses	\$189,855	\$ 202,788	\$ 279,995

NET REVENUE	(\$58,093)	\$ 52,543	(\$ 34,506)
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Fiscal Year Bank Account Summary Comparisons

Bank / Balance	June-2026	June-2025	June-2024	June-2023
Edward Jones	\$91,636.48	\$118,665.75	\$80,065.98	\$89,890.14
Mid-Missouri Bank	\$681.44	\$7,512.29	\$55.18	\$10,850.72
Arvest Bank	\$18,460.98	\$35,362.32	\$25,092.06	\$29,640.53
Ozark Food Harvest	0.00	\$2,233.03	\$0.00	\$5,000.00
Stripe	\$0.00	\$285.82	\$205.71	\$0.00
Community Foundation of the Ozarks	\$3,837.03	\$3,223.22	\$2,960.29	\$2,560.78
Petty Cash	\$96.21	128.78	\$60.82	\$161.30
Grand Total	\$114,712.14	\$167,411.21	\$108,440.04	\$138,103.47
Restricted Funds	\$106,411.56	\$163,641.28	XXXXXXXXXX	XXXXXXXXXX

Resctricted Funds, are donation that have been giving to L-Life for a specific program or need. We started tracking these in FY24-25

Fiscal Year Expense Comparison by Category

Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY25-26 % of Budget Expense
Total Revenue	\$ 152,074.00	\$ 684,669.54	\$ 937,043.89	\$ 1,381,044.11	\$ 1,177,440.20	
Total 54000 VEHICLE EXPENSE	\$ 3,071.62	\$ 4,151.71	\$ 3,273.29	\$ 3,551.64	\$ 3,385.65	0%
Used Box Truck Purchase	\$ 32,000.00	\$ -				
Total 57000 FOOD EXPENSE	\$ 34,189.43	\$ 37,539.83	\$ 45,241.36	\$ 39,970.08	\$ 19,026.32	2%
Total Donated Food	Not Tracked	\$ 476,330.00	\$ 691,555.60	\$ 1,126,992.89	\$ 1,037,206.27	84%
Total 60300 Awards and Grants (non cash)	\$ 1,697.79					
Total 60900 Business Expenses	\$ 160.00	\$ 197.50	\$ 70.45	\$ 60.00	\$ 60.00	
Total 62100 Contract Services-Fundraising Expenses	\$ 1,303.00	\$ 11,172.06	\$ 19,306.68	\$ 19,258.56	\$ 24,475.11	2%
62810 Depr and Amort - Allowable		\$ 6,400.00	\$ 5,000.00		\$ 4,720.00	
62840 Appliance & maintenance	\$ 14,660.04	\$ 18,921.63	\$ 86,692.39	\$ 11,047.98	\$ 1,242.62	
62850 Janitorial Services	\$ 1,206.98	\$ 344.50	\$ -	\$ -	\$ -	
Insurance	\$ 799.00	\$ 967.00	\$ 1,275.00	\$ 1,395.00	\$ 4,110.50	
Rent	\$ 22,800.00	\$ 22,800.00	\$ 22,800.00	\$ 22,800.00	\$ 22,800.00	
Gas	\$ 4,430.86	\$ 5,267.04	\$ 1,999.16	\$ 1,564.00	\$ 3,114.80	
Electric	\$ 6,031.00	\$ 4,825.00	\$ 7,324.00	\$ 6,640.00	\$ 4,888.00	
Snow Plow - misc	\$ 540.00	\$ -				
62890 Rent, Parking, Utilities	\$ 33,801.86	\$ 32,892.04	\$ 32,123.16	\$ 31,004.00	\$ 34,913.30	
Total 62800 Facilities and Equipment	\$ 50,467.88	\$ 59,525.17	\$ 125,090.55	\$ 43,446.98	\$ 40,875.92	3%
Donated Facility Expenses	\$ -	\$ 3,400.00	\$ -			
65010 Computer equipment & software	\$ 4,834.16	\$ 8,459.84	\$ 5,492.35	\$ 3,788.94	\$ 2,970.12	
65020 Postage, Mailing Service	\$ 353.20	\$ 226.00	\$ 396.73	\$ 271.10	\$ 417.00	
65030 Printing and Copying	\$ 51.75	\$ 669.80	\$ 1,456.83	\$ 1,680.31	\$ 1,761.68	
65040 Supplies	\$ 1,525.51	\$ 1,614.47	\$ 2,428.05	\$ 902.17	\$ 2,551.27	
65050 Telephone, Telecommunications	\$ 1,981.41	\$ 1,550.32	\$ 1,505.61	\$ 1,635.35	\$ 1,511.59	
651800 Non-Food Non Cash Expense					\$ 10,154.31	
Total 65000 Operations	\$ 8,746.03	\$ 12,520.43	\$ 11,279.57	\$ 8,277.87	\$ 19,365.97	2%
65110 Advertising Expenses	\$ 324.30	\$ 564.50	\$ 550.00	\$ 918.51	\$ 886.47	
65140 Volunteer Recognition	\$ 1,585.76	\$ 1,263.21	\$ 1,330.32	\$ 2,531.84	\$ 1,539.13	
65150 Volunteer T-Shirts	\$ 1,379.60	\$ 700.00			\$ 540.00	
65160 Other Costs	\$ 171.46	\$ 1,028.27	\$ 121.94	\$ 200.00	\$ -	
65170 Staff Development	\$ -	\$ 165.20	\$ 854.89	\$ 588.81	\$ 570.66	
Total 65100 Other Types of Expenses	\$ 3,461.12	\$ 3,721.18	\$ 2,857.15	\$ 4,239.16	\$ 3,536.26	0%
Total 68300 Travel and Meetings		\$ 50.00	\$ 70.00	\$ -	\$ -	0%
Payroll Expenses incl Employer Taxes	\$ 39,163.81	\$ 54,333.91	\$ 72,805.70	\$ 83,983.81	\$ 87,601.94	7%
Total Expenditures	\$ 174,260.68	\$ 662,941.79	\$ 971,550.35	\$ 1,329,780.99	\$ 1,235,533.44	
Net Revenue	\$ (22,186.68)	\$ 21,727.75	\$ (34,506.46)	\$ 51,263.12	\$ (58,093.24)	

In July of 2022, our new accountant informed that we were required to include donated food in our revenue and expenses and report on the IRS 990 taxform.

L-Life Food Pantry

Statement of Activity

July 2025 - June 2026

	TOTAL
Revenue	
43300 Direct Public Grants	14,700.00
43400 Direct Public Support	74,056.48
43420 Holiday Bags	3,500.00
43430 Mercy Emergency Box Program	400.00
43480 Protein-Dairy-Produce Program	10,000.00
43485 Kids Summer Bag Program	3,300.00
Total 43400 Direct Public Support	91,256.48
43500 In Kind Food Donations	1,037,254.40
43510 In Kind Non-Food Non-Cash Donations	10,641.31
44500 Government Grants	1,000.00
45000 Investments	3,815.25
49000 Special Events Income	
49010 Party in the Park Annual Event	7,268.45
49050 Annual Golf Tournament	4,316.96
49070 Train to Sustain Fundraiser Income	6,974.50
Total 49000 Special Events Income	18,559.91
Total Revenue	\$1,177,227.35
GROSS PROFIT	\$1,177,227.35
Expenditures	
54000 VEHICLE EXPENSE	
54001 Fuel	871.61
54002 Insurance	1,779.00
54003 Vehicle repair/ maintenance	735.04
Total 54000 VEHICLE EXPENSE	3,385.65
57000 FOOD EXPENSE	
57001 Food purchase	1,064.73
57002 Diabetic Bags	299.66
57003 Homeless Bags	803.57
57004 Holiday Bags	2,409.33
57005 Protein-Dairy-Produce Program	13,313.21
57006 Kids Summer Bag Expenses	1,135.82
Donated Food	1,037,206.27
Total 57000 FOOD EXPENSE	1,056,232.59
60900 Business Expenses	60.00
62100 Contract Services	0.00
62110 Accounting Fees	1,490.00

Statement of Activity July 1, 2025 – June 30, 2026 – (continued)

L-Life Food Pantry

Statement of Activity

July 2025 - June 2026

	TOTAL
62130 Fundraising Fees	
62131 Party in the Park	6,672.14
62132 Advertising/Promotional Fees	150.00
62134 Annual Golf Fundraiser	1,129.27
62136 Train To Sustain Expenses	1,255.00
62138 Area of Greatest Need Expenses	1,067.81
62139 Hunger Has No Season Expenses	9,480.90
Total 62130 Fundraising Fees	19,755.12
62140 Misc. Fees	270.00
62150 Outside Contract Services	2,959.99
Total 62100 Contract Services	24,475.11
62800 Facilities and Equipment	
62810 Depr and Amort - Allowable	4,720.00
62840 Appliance & Equip maintenance	1,242.62
62870 Employee, Volunteer and Property Insurance	4,110.50
62890 Rent, Parking, Utilities	30,802.80
65050 Telephone, Telecommunications	1,511.59
Total 62800 Facilities and Equipment	42,387.51
65000 Operations	
65010 Computer equipment & software	2,970.12
65020 Postage, Mailing Service	417.00
65030 Printing and Copying	1,761.68
65040 Supplies	2,551.27
65180 Non Food Non Cash Expense	10,154.31
Total 65000 Operations	17,854.38
65100 Other Types of Expenses	-200.00
65110 Advertising Expenses	886.47
65140 Volunteer Recognition	1,739.13
65150 Volunteer T-Shirts	540.00
65170 Staff Development	570.66
Total 65100 Other Types of Expenses	3,536.26
Payroll Expenses	87,801.94
Total Expenditures	\$1,235,533.44
NET OPERATING REVENUE	\$ -58,306.09
NET REVENUE	\$ -58,306.09

Fiscal Year 2025-2026 – Proposed Budget – Cash Revenue Only

Expense Cash Accounts	Budget FY26-27
54000 VEHICLE EXPENSE	
54001 Fuel	\$ 900.00
54002 Insurance	\$ 1,779.00
54003 Vehicle repair/ maintenance	\$ 300.00
57000 FOOD EXPENSE	
57001 Food purchase	\$ 1,200.00
57002 Diabetic Bags	\$ 1,200.00
57003 Homeless Bags	\$ 1,200.00
57004 Holiday Bags	\$ 2,500.00
57005 Protein-Dairy-Produce	\$ 12,000.00
57006 Kids Summer Bag	\$ 1,500.00
60900 Business Expenses	
60920 Business Registration Fees	\$ 60.00
62100 Contract Services	
62110 Accounting Fees/QuickBooks	\$ 1,490.00
62130 Fundraising Fees	
62132 Advertising/Promotional Fees	\$ 660.00
62136 Train To Sustain	\$ 1,500.00
62138 Area of Greatest Need	\$ 6,000.00
62140 Misc. Fees	\$ 240.00
62150 Outside Contract Services	\$ 3,000.00
62800 Facilities and Equipment	
62840 Appliance & Equip maintenance	\$ 1,200.00
62870 Employee, Volunteer and Property Insurance	\$ 4,110.50
62890 Rent, Parking, Utilities	\$ 33,600.00
65050 Telephone, Telecommunications	\$ 1,680.00
65000 Operations	
65010 Computer equipment & software	\$ 4,000.00
65020 Postage, Mailing Service	\$ 180.00
65030 Printing and Copying	\$ 1,680.00
65040 Supplies	\$ 1,800.00
65100 Other Types of Expenses	
65110 Advertising Expenses	\$ 660.00
65140 Volunteer Recognition	\$ 1,500.00
65150 Volunteer T-Shirts	\$ 1,000.00
65170 Staff Development	\$ 600.00
68300 Travel and Meetings	
68310 Conferences	\$ 400.00
Payroll Expenses	
Taxes	\$ 6,271.48
Wages	\$ 81,104.56
Total Expense - Avg Monthly Donations Needed = \$14,610	\$ 175,315.54

Note, this does not include the expected amount of donated food in this budget.